					Date Raised	Owner	Gross		Current		Residual		Comments	Controls				
Title	Risk description	Opp/ threat	Cause	Consequence			I	P	I	P	I	P		Control description	Due date	Status	Progress %	Action Owner
Partnership management	The Council is the sole accountable body for a significant capital programme delivered by partners	Threat	Partnership approach is needed to draw on policy lead at the County Council and expertise at Transport Studies Unit	Deliverables could be at risk if not well managed by partners and the programme governance	7/12/15	OCC	3	1	3	1	1	1		OCC to put in place financial and project reporting to the Steering Group in order to anticipate and manage any project-specific risks to delivery	TBC		0	OCC
Financial management	Managing delivery and associated cash flow acrross multiple partners	Threat	Precise costs for each activity depend on the design of the project (e.g. location of installations). The lead partner (city or county council) may also depend on the design.	The budget is dependent on detailed design of the project. This may change the profile of spend during the implementation.	7/12/15	OCC	3	1	3	1	2	1		Rigorous financial and project planning at the beginning of each phase of the proejct. Clarity on milestones and dependencies so that spend can only take place once budgets have been agreed for a given phase. Controlled through the project steering board.	TBC		0	OCC

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